



# Annex 1: Skeleton of the report

- (General)** (0) Basic management philosophy  
(a) Outline of business characteristics

**(From Past to Present)**

- (b) Management policy in the past
- (b)(c) Investment based on management policy (figures included)
- (b)(c) Unique intellectual assets accumulated in the company, strengths based on them, and value creation method (based on the above) (supporting indicators included)
- (d) Actual performance in the past, such as profits (as a result of value creation) (figures included)

**(From Present to Future)**

- A: Identification of future uncertainty/risks, how to deal with them, and the future management policy including those elements
- BC: (Based on (b)(c) and the assessment of the past to the present) Intellectual assets that rooted in the company and will be effective in the future, and future value creation method based on them (supporting indicators included)
- BC: New/Additional investment for maintenance and development of intellectual assets needed (in line with the management policy A) (figures included)
- D: Expected future profits or target, etc. (based on the above)

**a-d and A-D reflects the WICI framework in the previous slide**